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CORPORATE GOVERNANCE

Corporate Governance is the system by which Companies are directed and controlled. Boards of directors are responsible for the governance of their companies. The shareholders' role in governance is to appoint the directors and the auditors and to satisfy themselves that an appropriate governance structure is in place. The responsibilities of the Board include setting the company's strategic aims, providing the leadership to put them into effect, supervising the management of the business and reporting to shareholders on their stewardship. Corporate governance is therefore about what the Board of a Company does and how it sets the values of the Company, and it is to be distinguished from the day to day operational management of the Company by full-time executives.

The Board of Directors of Sonargaon Textiles Limited believes that good corporate governance is vital to strengthen the Company's sustainability, organizational effectiveness and foster a high-performance culture within the organization. Corporate Governance is term that refers broadly to the rules, procedure and laws by which business are operated, regulated and controlled in order to ensure the interest of the stakeholders of a corporate body.

In accomplishment of the affairs of the company, the Board is guided by the Corporate Governance Principles as stipulated by BSEC notification No. BSEC/CMMRRCD/2006-158/2007/admin/80 dated 3 June 2018 and in compliance with the rules and regulations of the Companies Act 1994, Memorandum and Articles of Association of the Company and the service rules of the Company and other relevant applicable laws and regulations. The Board also remains responsible for efficient and effective implementation of the policies and strategies adopted from time to time.

BOARD OF DIRECROR's

In line with the concept of good corporate management practice and the provisions of Memorandum of Articles of Associations, the Board of Directors holds the supreme authority of the Company. The Board is collectively responsible to the Company's shareholders for the success of the Company. The Board of Directors is reconstituted every year by the shareholders through retirement / re-election / election by one third of its sponsor's Directors.

Composition of the Board

The Board of Sonargaon Textiles Limited consists of 5(five) Directors, comprising 3(three) Non-Executive Directors, one Independent Director and one nominated Director from Rupali Bank Limited with varied education and experience which provided a balancing character in decision making process.

The present members of the Board of Directors are as follows:

Director

Mr. A.K.M Azizur Rahman

- Chairman

Mr. Bazlur Rahman

- Managing Director

Mrs. Rosy Rahman

Director

Mrs. Nusrat Hafiz Mrs. Tahmina Akhter - Independent Director

- Nominated Director (RBL)

Others Member

Mr. Monir Hossain Mr. Md. Mostafa - Company Secretary

- Chief Financial Officer

Mr. Ruhidas Karmakar

- Head of Internal Audit & Compliance



During the Year under review the Board held 4 (four) meeting to transact various agenda. The Board is re-constituted every year at each Annual General Meeting when one third of the sponsor's members retires and seeks re-election. A director is liable to be removed if the conditions of the Article of Association and the provisions of the Companies act 1994 are not fulfilled.

Role & Responsibilities of the Board

The Board is the supreme authority of the Company to oversee its operations through appropriate delegation, monitoring, control and reporting. The Directors hold the activities of the Company in accordance with law and in the interest of its shareowners and other stakeholders, keeping in view the long-term interest and aspirations of the Company, while also discharging Company's legal obligations to its shareowners.

Functioning of the Board

The Directors meet together for the dispatch of the business and regulate the meetings and proceedings according to the needs of the Company. Every Board Meeting is preceded by service of notice well ahead of scheduled time. Notice with agenda supported by working papers for every meeting of the Board are sent to all Directors well in advance sa that they can come up with their considered views and can actively participate at the deliberations. During the meeting, the Board gets a thorough review of the performance of the Company by the Managing Director. All pertinent matters are discussed in details and decisions are taken based on through considerations. Questions arising at any meeting are decided by a majority of votes. However, there is a procedure supported by the Articles of Associations of the Company which allows taking care of any urgent matter through Resolution by Circulation. Such circular resolution is adopted by the Directors present in Bangladesh, without having to call a formal Board Meeting. To make it transparent, such resolutions passed by circulation are subsequently tabled at the immediate following Board meeting and included in the minute's accordingly.

AUDIT COMMITTEE

Composition of Audit Committee

The Board of Directors has constituted an Audit Committee of the Board consisting of three Members.

The members of present Audit Committee is as follow:

Mrs. Nusrat Hafiz - Chairperson Independent Director

Mrs. Rosy Rahman - Member Director

Mrs. Tahmina Akhter - Member Nominated Director by RBL - Secretary Company Secretary

The Audit Committee carries out its responsibilities as per the provisions of law and submits its report to the Board of Directors from time to time. The Audit Committee shall also co-ordinate with the Internal and external Auditors as and when required. The Audit Committee ensures that adequate internal checks & balances supported by adequate MIS are in place for detection of errors frauds and other deficiencies. The other responsibilities include inter alia, not being limited to, the prevention of conflict of interest between the Company and its Director's officials, customers, suppliers, government and any other interest groups and detect or remove any scope of insider trading in the Company's compliance of requirements of BSEC and other agencies.



NOMINATION AND REMUNERATION COMMITTEE (NRC)

In compliance with the Corporate Governance Code, the Board of Directors of the Company in its meeting has constituted a Nomination and Remuneration Committee as a sub-committee of the Board with the following three non-executives Directors:

NRC Committee Members

Mrs. Nusrat Hafiz Independent Director	- Chairperson
Mrs. Rosy Rahman Director	- Member
Mrs. Tahmina Akhter Nominated Director by RBL	- Member
Mr. Md. Monir Hossain Company Secretary	- Secretary

The Company Secretary will act as the "Secretary" of the NRC. A detailed Terms of Reference (ToR) of the NRC has also been approved by the Board.

Terms of reference (ToR) of NRC committee in line with the corporate governance Condition no. 6(1) and other compliance as per 6(2) to 6(5) of BSEC notification no. BSEC/CMRRCD/2006-158/207/Admin/80 dated 3 June 2018 are as follows:

Terms of Reference

1. Purpose

1.1 The Committee assists the Board in formulation of the nomination criteria or policy for determining qualifications, positive attributes, experiences and independence of director and top level executive as well as a policy for formal process of considering remuneration of directors, top level executive.

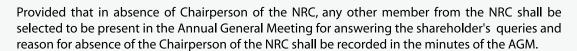
2. Authority

- **2.1** The Nomination and Remuneration Committee is a Committee of the Board of Sonargaon textiles Limited from which it derives its authority and to which it regularly reports.
- **2.2** The Committee has delegated authority from the Board in respect of the functions and powers set out in these Terms of Reference.

3. Constriction

3.1 Chairperson

- a. One member of the NRC to be Chairperson of the Committee appointed by the Board, who Shall be an Independent Director.
- b. In the absence of the Chairperson of the NRC, the remaining members may elect one of themselves as Chairpersons for that particular meeting, the reason of absence of the regular Chairperson shall be duly recorded in the minutes;
- c. The Chairperson of the NRC shall attend the Annual General Meeting to answer the queries of the Sareholders.



3.2 Membership

The Committee shall comprise of at least three members including an Independent Director:

- a. All members of the Committee shall be non executive directors;
- b. Members of the Committee shall be nominated and appointed by the Board;
- c. The Board Shall have authority to remove and appoint any member of the Committee;
- d. In case of death, resignation, disqualification, or removal of any member of the Committee or in any other cases of vacancies, the Board shall fill the vacancy within 180 days of occurring such vacancy in the Committee;
- e. The Chairperson of the Committee may appoint or co-opt any external expert and / or member(s) of staff to the Committee as advisor who shall be non-voting member, if the Chairperson feels that advice or suggestion from such external expert and/or member(s) of staff shall be required or valuable for the Committee.

3.3 Secretary

The Company Secretary shall act as the Secretary of the NRC.

4. Proceedings of Meetings

4.1 Frequency of Meetings

- a. The NRC shall conduct at least one meeting in a financial year.
- b. The Chairperson of the NRC may convene any emergency meeting upon request by any member of the NRC.

4.2 Quorum

- a. The quorum of the meeting of the NRC shall be constituted in presence of either two members or two third of the members of the Committee, whether is higher.
- b. The Quorum of the NRC meeting shall not constitute without attendance of at least an independent director.

4.3 Meeting Fees

No member of the NRC shall receive, either directly or indirectly, any remuneration for any advisory or consultancy role or otherwise, other than Director's fees or honorarium from the Company.

4.4 Minutes of Meeting

The proceedings of each meeting of the NRC shall duly be recorded in the minutes and such minutes shall be confirmed in the next meeting of the NRC.

5.0 Role of NRC

- 5.1 NRC shall be independent and responsible or accountable to the Board and to the shareholders;
- **5.2** NRC shall oversee, among others, the following matters and make report with recommendation to the Board:



- a. formulating the criteria for determination qualifications, positive attributes and independence of a director and recommended a policy to the Board, relating to the remuneration of the directors, top level executive, considering the following:
- **5.2.1.1** the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate suitable directors to run the company successfully;
- **5.2.1.2** the relationship of remuneration to performance is clear and meets appropriate performance benchmarks: and
- **5.2.1.3** remuneration to directors, top level executive involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of
 - a. devising a policy on Board's diversity taking into consideration age, gender, experience, ethnicity, educational background and nationality:
 - b. identifying persons who are qualified to become directors and who may be appointed in top level executive position in accordance with the criteria laid down, and recommended their appointment and removal to the Board;
 - c. formulating the criteria for evaluation of performance of independent directors and the Board;
 - d. identifying the company's needs for employees at different levels and determine their selection, transfer or replacement and promotion criteria; and
 - e. developing, recommending and reviewing annually the company's human resources and training policies.
- 5.3 The committee shall report to the Board and disclose the nomination and remuneration policy and the evaluation criteria and activities of NRC during the year at a glance in its Annual Report.

Relationship with shareholders & Public

The Shareholders as owners are required to be provided the material information on the company's operation every quarter and annually, the latter at the Annual General Meeting. They are also provided routine services by the Company affairs division in matters of their various queries, Shares transfer, dematerialization, rematerialization of shares, payment of dividends etc.

The Board is however responsible to the public for publication of any price sensitive information as per BSEC regulation. A qualified Secretary is in charge for all these responsibilities as Company Secretary.

Relationship with Government

In its role on accountability to the government, the Board of Directors ensure payment of all dues to government in the form of import duty, custom duty and port charges, VAT, corporate Taxes and other levels as and when the became due on the basis of actual operations and make sure to avoid corruption. This has enabled the Company to enhance its contribution to the National Exchequer on a progressive rate year after year.

Relationship with Suppliers

As the Company has to import plant, machinery and spare parts and almost all the raw materials from abroad, it maintains cordial and mutually beneficial interest with its international as well as local suppliers. This has enabled the Company to avoid any legal disputes in international / local courts and enhanced the Company's image as a good customer.



Corporate Social Responsibilities (CSR)

The Board of Directors is also a woken of the Corporate Social Responsibilities (CSR) especially in the areas of gender equality, race-religion, regional equality, non-employment of child labor, human rights, environmental pollution, social-marketing, social activities (promotion of sports & culture, health care and participation in charitable activities etc.)

Separate role of the Chairman and Managing Director

The positions of the Chairman and Managing Director are held separate persons. Mr. A.K.M Azizur Rahman is the Chairman of the Company and responsible for the functions of the Board while Mr. Bazlur Rahman is the Managing Director serves as the Chief Executive officer of the Company.

Chief Financial Officer, Company Secretary and Head of Internal Audit and Compliance

The Company has appointed Mr. Md. Mostafa, MBA as Chief Financial Officer, Mr. Md. Monir Hossain as Company Secretary and Mr. Ruhidas Karmakar CA (CC), ITP as Head of Internal Audit and Compliance of the Company as per requirement of the Corporate Governance Code of Bangladesh Securities and Exchange Commission.

Role of Chief Financial officer

Sonargaon Textiles Limited has a Chief Financial Officer (CFO). He is a professional Accountant. He is responsible for accounting and financial activities of the Company. The Board of Directors clearly defined the roles, responsibilities and duties of the CFO. In compliance with the corporate governance code of the BSEC, the CFO attends meetings of the Board of Directors.

Role of Company Secretary

As part of statutory requirement the Board of Directors of Sonargaon Textiles Limited has appointed a Company Secretary. He is responsible for dealing with various corporate matters of the Sonargaon Textiles Limited and acts as officer of the Board, bridge in between Board and other Stakeholders, custodian of the Shareholders and also conducts the statutory functions pursuant to the applicable laws and regulations. The Board of Directors clearly defined the rules, responsibilities and duties of the Company Secretary.

Role of Head of Internal Audit & Compliance

Sonargaon Textiles Limited has a Head of Internal Audit and Compliance. He has completed his Chartered Accountant (CC) under the Institute of Chartered Accountants of Bangladesh (ICAB) and ITP. The Board of Directors clearly defined respective roles, responsibilities and duties of the Head of Internal Audit & Compliance. In compliance with the corporate governance code of the BSEC, he attends meetings of the Board of Directors.

Executive Management

The Executive Management is led by the Managing Director who is appointed by the Board of Directors for a term of five years (renewable) with the approval of shareholders in the Annual General Meeting.

The Managing Director is supported by professional, well educated, trained and experienced team consisting of Executive Directors, General Manager and a host of Senior Executives in the hierarchy of management. The Board has approved an organogram with the modern features ensuring clear lines of delegation of authority and reporting for accountability for effective decision making evaluation of performance on merit for both rewarding and disciplinary action.

The Executive Management is responsible for preparation of budgetary segment plans / sub-segment plans of every cost/profit cents and are held accountable for performance there for. The Executive Management is aided by committee(s)/sub-committee(s) in carrying out its functions.



Other Governance Apparatus

The Company, in its efforts for corporate Good Governance Practices, uses a series of top ranking professional service providers including Legal experts, bankers, Insurers and Technical experts who continuously assist the Board of Directors and the Executive management in property discharging their duties to all the shareholders, stakeholders, the Government and the Public as highlighted below:

Independent Director

In Compliance of the BSEC Regulations on Good Governance, the Board of Directors as empowered by the Regulations, appointed Mrs. Nurat Hafiz, Lecturer, BRAC Business School as the non-shareholding Independent Director with an exception that their expertise would help contribute to the further discloser and protect the interest of the stakeholders, investors in general and smaller investors in particular.

Legal Advisor

In order to avail the best legal service for Good Corporate Governance, the Company has empanelled the following top ranking legal professionals:

Mr. Zainal Abedin - Advocate, Supreme Court of Bangladesh
Mr. Masudur Rahman - Advocate, Supreme Court of Bangladesh

The expertises of the above named professionals have had long term fundamental support to the Company's Good Governance efforts.

Statutory Auditors

The role of the auditors in certification of the financial statement is the most significant aspect of Corporate Governance and protection of interest of investors. As evident from the Annual Reports, the company rigidly follows the code of International Financial Reporting Standards (IFRS), International Accounting Standards (IAS) and International of Auditing (ISA) with legally required disclosures of Accounts and Financial Statements. This has been possible due to the high level capability and integrity of M/s. G. Kibria & Co.; Chartered Accountants whose unchallenging performance has played a very trustworthy role in the protection of interest of the investors.

Internal Audit and Control

Sonargaon Textiles Limited considers that internal audit is one of the important regular functions of the Company. The Company has an independent internal audit department under control of the Audit Committee of the Board. This department gives effort to bring a methodical and disciplined approach to evaluate and improve the effectiveness of the organizations risk management process, system of internal control and governance.

Compliances

STL has established procedures to ensure compliance with all applicable statutory and regulatory requirements. Respective officers are responsible for ensuring proper compliance with applicable laws and regulations.

Dividend Policy

Moral principles is an ingredient of Good Governance and involves a determination of what is right and what is wrong and deals with things to be sought and things to be avoided with way of life and the end of life. Moral principles invokes the management of the environment within which we function from a perspective boarder than, but obviously inclusive of, the current cohort. Since the corporate environment is in theory an infinitely lived entity owned by finitely lived shareholders, a governance ethic must represent a system that serves the needs of the current ownership while preserving the ability of the corporation to sustain it and benefit future



cohorts. The corporate ethic must necessarily promote efficiency in coexisting with the environment to generate the quality of life for a current cohort and yet also provide an equity that does not disadvantage a future cohort by the decision of a current cohort. As an environment ethic analogy, those living today naturally believe in dividend payouts today with less regard for the consequence tomorrow and those living tomorrow would prefer dividend payouts tomorrow without sacrifices we make toady to allow their greater consumption tomorrow.

Based on the above concept, the Company is committed to show a stable policy of distribution (cash outlay) of the accretion wealth (profits) between the current and the future generation of shareholders. This would enable the company to enhance its capital wealth and sustain for perpetuity of existence, benefiting both the present cohorts and the progeny.

Shareholders' Relationship

Corporate Governance issuer include how major policy decisions are made in business corporations, how various stakeholders can influence the process, who is held accountable for performance and what performance standards are applied. In a nutshell power and influence are crucial in corporate governance. As shareholders, ownership structure has an impact on the balance of power among shareholders. Though sponsors usually hold majority shares required for ordinary regulations, public shareholders have a definite role and influence in the passing of special regulations required for changes the business object, sale of business/productive assets, merger and amalgamation, winding up or dissolution and amendments to Memorandum and Articles of Association for protection of interest up to 55.45% shareholdings.

This position of shareholders as on 30 June 2020 indicates that the sponsors of the company do not hold the required shareholding for passing special resolutions. This allows the public shareholders (individuals & institutions) to play an effective role in protecting their legal corporate rights.

The company holds regularly as per law the Annual General Meeting with adequate notice and disclosures in the Directors' Report and the Auditors' Report on Accounts/Notes and resolutions are passed with consensus and unanimity. All reasonable and practicable suggestions are implemented with good grace.

Special resolution is passed in General Meeting with due notice period. All enquiries are attended by the Company Secretary. Where necessary, Internal Audit Committee investigates matters of significant merit for consideration by the management Committee/Managing Director/Audit Committee of Board/Board of Directors a the case may be.

Corporate Socialization

In order to play a model role for Good Governance characteristics in the corporate sector, the Company has become members of country's leading Chamber Metropolitan Chamber of Commerce & Industries (MCCL), Bangladesh Association of Publicly Listed Companies (BAPLC), Central Depositary Bangladesh Limited (CDBL), Dhaka Stock Exchange Limited (DSE) and Chittagong Stock Exchange Limited (CSE). These memberships have provided scope to the Company for improvement of Corporate Governance Practices for the benefit of the shareholders/Stakeholders.



STATEMENT OF CORPORATE GOVERNANCE

Annexure-C [As per condition No. 1(5) (xxvii)]

STATUS OF COMPLIANCE OF CORPORATE GOVERNANCE CODE

Status of compliance with the conditions imposed by the Commission's Notification No. SEC/CMRRCD/2006-158/207/Admin/80, dated 3 June 2018 issued under section 2CC of the Securities and Exchange Ordinance, 1969 is presented bellow:

(Report under Condition No. 9)

Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
1	Board of Directors			
1(1)	Size of the Board of Directors The total number of members of a Company's Board of Directors (hereafter referred to as "Board") shall not be less than 5 (five) and more than 20 (twenty).	√		
1(2)	Independent Directors			
	All companies shall have effective representation of Independent Directors on their Boards, so that the Board, as a group, include scorecompetencies considered relevant in the context of each Company, for this purpose, the Companies shall comply with the following:-			
1(2)(a)	At least one-fifth(1/5)of the total number of directors in the Company's Board shall be Independent Directors; any fraction shall be considered to the next integer or whole number for calculating number of Independent Director(s);	V		
1(2)(b)	For the purpose of this clause 'Independent			
	directors' means Director;			
1(2)(b)(i)	Who either dose not any hold any share in the Company or holds less than one percent(1%) shares of the total paid-up shares of the Company;	√		
1(2)(b)(ii)	Who is not a sponsor of the Company or is not connected with the Company's any sponsor or director or nominated director, shareholder of the Company or any of its associates, sister concerns, subsidiaries and parents or holding entities who hold one percent(1%) or more shares of the total paid-up shares of the Companyon the basis of family members also shall not hold above mentioned shares in the Company; Provided that spouse, son, daughter, father, mother, brother, sister, son-in-law and daughter-in law shall be considers as family members;	V		
1(2)(b)(iii)	Who has not been an executive of the Company in immediately preceding 2 (two) financial years;	√		



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
1(2)(b)(iv)	Who does not have any other relationship, whether pecuniary or otherwise, with the Company or its subsidiary or associated Companies;	√		
1(2)(b)(v)	Who is not a member or TREC (Trading Right Entitlement Certificate) holder, director or officer of any stock Exchange.	V		
1(2)(b)(vi)	Who is not a shareholder, director excepting independent director or officer of any member or TREC holder of Stock Exchange or an intermediary of the capital market;	V		
1(2)(b)(vii)	Who is not a partner or executive or was not a partner or an executive during the preceding 3(three) years of the concerned company's statutory audit firm or audit firm engaged in internal audit services or audit firm conducting special audit or professional certifying compliance of this Code;	\checkmark		
1(2)(b)(viii)	Who is not independent director in more than 5(five) listed companies;	√		
1(2)(b)(ix)	Who has not been convicted by a court of competent jurisdiction as a defaulter in payment of any loan or any advance to a bank or a Non- Bank financial Instituting (NBFI); and	√		
1(2)(b)(x)	Who has not been convicted for a criminal offence involving moral turpitude:	√		
1(2)(c)	The independent director(s) shall be appointed by the Board and approved by the shareholders in the Annual General Meeting(AGM);	V		
1(2)(d)	The post of independent director(s) cannot remain vacant for more than 90(ninety) days: and	$\sqrt{}$		
1(2)(e)	The tenure of office of an independent director shall be for a period of 3 (three) years, which may be extended for 1(one) tenure only;	V		
1(3)	Qualification of Independent Director			
1(3)(a)	Independent director shall be a knowledgeable individual with integrity who is able to ensure compliance with financial laws, regularity requirements and corporate laws and can make meaningful contribution to the business;	V		
1(3)(b)	Independent director shall have following qualifications:			
1(3)(b)(i)	Business Leader who is or was a promoter or director of an unlisted company having minimum paid-up-capital of Tk. 100.00 million or any listed company or a member of any national or international			N/A
1(3)(b)(ii)	chamber of commerce or business association; or Corporate Leader who is or was a top level executive not lower than Chief Executive Officer or Managing Director or Deputy Managing Director or Chief Financial Officer or Head of Finance or Accounts or Company Secretary or Head of Internal Audit and Compliance or Head of Legal Service or a candidate with equivalent position of an unlisted company having minimum paid-up-capital of Tk. 100.00 million or of a listed company; or			N/A



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
1(3)(b)(iii)	Former official of government or statutory or	•		
	autonomous or regulatory body in the position not			N/A
	below 5th Grade of the national pay scale, who has at			
	least educational background of bachelor degree in			
	economics or commerce or business or Law; or			
1(3)(b)(iv)	University Teacher who has educational background in	√		
	Economics or Commerce or Business Studies or Law; or			
1(3)(b)(v)	Professional who is or was an advocate practicing at			NI/A
	least in the High Court Division of Bangladesh			N/A
	Supreme Court or a Chartered Accountant or Cost and			
	Management Accountant or Chartered Financial			
	Analyst or Chartered Certified Accountant or Certified			
	Public Account or Chartered Management Accountant			
	or Chartered Secretary or equivalent qualification;			
1(3)(c)	The independent director shall have at least 10(ten)			
	years of experiences in any field mentioned in		$\sqrt{}$	
	clause(b);			
1(3)(d)	In special cases, the above qualifications or			
	experiences may be relaxed subject to prior approval			N/A
	of the Commission.			
1(4)	Duality of Chairpersons of the Board of Directors			
	and Managing Director or Chief Executive Officer:			
1(4)(a)	The positions of the Chairpersons of the Board and the	√		
	Managing Director(MD) and /or Chief Executive			
	Officer (CEO) of the company shall be filled by			
	different individuals;			
1(4)(b)	The Managing Director (MD) and / or Chief Executive	√		
	Officer (CEO) of a listed company shall not hold the			
	same position in another listed company;			
1(4)(c)	The Chairperson of the Board shall be elected form	√		
	among the non-executive directors of the company;			
1(4)(d)	The Board shall clearly define respective roles and			No Written SOF
	responsibilities of the Chairpersons and the Managing		$\sqrt{}$	Otherwise to Define
	Director and / or Chief Executive Officer;			Such Roles
1(4)(e)	In the absence of the Chairperson of the Board, the			
	remaining members may elect one of themselves	$\sqrt{}$		N/A
	from non-executive directors as Chairperson for that	·		The Chairman
	particular Board's meeting; the reason of absence of			was Present in all the Board
	the regular Chairperson shall be duly recorded in the			Meetings
	minutes.			during the yea
1(5)	The Directors' Report to Shareholders:			
	The Board of the Company shall include the following			
	additional statements or disclosures in the Directors'			
	Report prepared under section 184 of the Companies			
	Act, 1994 (Act No. XV III of 1994)			
1(5)(i)	An industry outlook and possible future	√		
	developments in the industry;			
1(5)(ii)	The segment-wise or product-wise performance;			N/A
1(5)(iii)	Risks and concerns including internal and external risk			
	factors, threat to sustainability and negative impact on	√		
	environment, if any;			
1(5)(iv)	A discussion on Cost of Goods Sold, Gross Profit	,		
	Margin and Net Profit Margin, where applicable;	$\sqrt{}$		

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Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)	
		Complied	Non Complied		
1(5)(v)	A discussion on continuity of any extraordinary activities and their implications (gain or loss)	√	·		
1(5)(vi)	A detailed discussion on related party transactions along with a statement showing amount, nature of related party, nature of transaction and basis of transactions of all related party transactions;		√		
1(5)(vii)	A statement of utilization of proceeds raised through public issues, rights issues and / or any other instruments;			N/A	
1(5)(viii)	An explanation if the financial results deteriorate after the company goes for initial Public Offering(IPO), Repeat Public Offering(RPO), Rights Share Offer, Direct Listing, etc;			N/A	
1(5)(ix)	An explanation on any significant variance that occurs between Quarterly Financial performances and Annual Financial Statements;		√		
1(5)(x)	A statement of remuneration paid to the directors including independent directors;	√			
1(5)(xi)	A statement that the financial statements prepared by the management of the issuer company present fairly its state of affairs, the result of its operations, cash flows and changes in equity;	√			
1(5)(xii)	A statement that proper books of account of the issuer company have been maintained;	V			
1(5)(xiii)	A statement that appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgment;	√			
1(5)(xiv)	A statement that International Accounting Standards(IAS) or International Financial Reporting Standards(IFRS), as applicable in Bangladesh, have been followed in preparation of the financial statements and any departure there from has been adequately disclosed;	√			
1(5)(xv)	A statement that the system of internal control is sound in design and has been effectively implemented and monitored;	V			
1(5)(xvi)	A statement that minority shareholders have been protected from abusive actions by, or in the interest of, controlling shareholders acting either directly or indirectly and have effective means of redress;	√			
1(5)(xvii)	A statement that there is no significant doubt upon the issuer company's ability to continue as a going concern, if the issuer company is not considered to be a going concern, the fact along with reasons there of shall be disclosed;	√			
1(5)(xviii)	An explanation that significant deviations from the last year's operating results of the issuer company shall be highlighted and the reasons thereof shall be explained;	√			
1(5)(xix)	A statement where key operating and financial data of at least preceding 5(five) years shall be summarized;	√			



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)	
		Complied	Non Complied		
1(5)(xx)	An explanation on the reasons if the issuer company has not declared dividend (cash or stock) for the year;	√			
1(5)(xxi)	Board's statement to the effect that no bonus share or stock dividend has been or shall be declared as interim dividend;		√		
1(5)(xxii)	The total number of Board meeting held during the year and attendance by each director;	√			
1(5)(xxiii)	A report on the pattern of shareholding disclosing the aggregate number of shares(along with name-wise details where stated below) held by:	√			
1(5)(xxiii)(a)	Parent or Subsidiary or Associated Companies and other related parties(name-wise details);	V			
1(5)(xxiii)(b)	Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and Compliance and their spouses and minor children(name-wise details);	√			
1(5)(xxiii)(c)	Executives; and	-/			
1(5)(xxiii)(d)	Shareholders holding ten percent(10%) or more voting interest in the company (name-wise details);	√ √			
1(5)(xxiv)	In case of the appointment or reappointment of a director, a disclosure on the following information to the shareholders:	V			
1(5)(xxiv)(a)	A brief resume of the director;	√			
1(5)(xxiv)(b)	Nature of his her expertise in specific functional areas; and	V			
1(5)(xxiv)(c)	Names of companies in which the person also holds the directorship and the membership of committees of the Board;	V			
1(5)(xxv)	A Management's Discussion and Analysis signed by CEO or MD presenting detailed analysis of the company's position and operations along with a brief discussion of changes in the financial statements, among others, focusing on;	√			
1(5)(xxv)(a)	Accounting policies and estimation for preparation of financial statements;	V			
1(5)(xxv)(b)	Changes in accounting policies and estimation, if any, clearly describing the effect on financial performance or results and financial position as well as cash flows in absolute figure for such changes;	√			
1(5)(xxv)(c)	Comparative analysis(including effects of inflation) of financial performance or results and financial position as well as cash flows for current financial year with immediate preceding five years explaining reasons thereof;	√			
1(5)(xxv)(d)	Compare such financial performance or results and financial position as well as cash flows with the peer industry scenario;	√			
1(5)(xxv)(e)	Briefly explain the financial and economic scenario of the country and the globe;	√			
1(5)(xxv)(f)	Risks and concern issues related to the financial statements, explaining such risk and concerns mitigation plan of the company; and	√			

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Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
1(5)(xxv)(g)	Future plan or projection or forecast for company's operation, performance and financial position, with justification thereof, i.e., actual position shall be explained to the shareholders in the next AGM;	√ ·		
1(5)(xxvi)	Declaration or certification by the CEO and the CFO to the Board as required under condition No. 3(3) shall be disclosed as per Annexure-A; and	$\sqrt{}$		
1(5)(xxvii)	The report as well as certificate regarding compliance of conditions of this Code as required under condition No. 9 shall be disclosed as per Annexure-B and Annexure-C.	V		
1(6)	Meetings of the Board of Directors:			
	The company shall conduct its Board Meetings and record the minutes of the meetings as well as keep required books and records in line with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh(ICSB) in so far as those standards are not inconsistent with any condition of this Code.	V		
1(7)	Code of Conduct for the Chairperson, other Board members and Chief Executive Officer			
1(7)(a)	The Board shall lay down a code of conduct, based on the recommendation of the Nomination and Remuneration Committee(NRC) at condition No. 6, for the Chairperson of the Board, other Board members and Chief Executive Officer of the Company;		√	
1(7)(b)	The code of conduct as determined by the NRC shall be posted on the website of the company including, among others, prudent conduct and behavior; confidentially; conflict of interest, compliance with laws, rules and regulations; probation of insider trading; relationship with environment, employees, customers and suppliers; and independency.		√	
2	Governance of Board of Directors of Subsidiary Company:			
2(a)	Provisions relating to the composition of the Board of the holding company shall be made applicable to the composition of the Board of the subsidiary company;			N/A
2(b)	At least 1(one) independent director on the Board of the holding company shall be a director on the Board of the subsidiary company;			N/A
2(c)	The minutes of the Board meeting of the subsidiary company shall be placed for review at the following Board meeting of the holding company;			N/A
2(d)	The minutes of the respective Board meeting of the holding company shall state that they have reviewed the affairs of the subsidiary company also;			N/A
2(e)	The Audit Committee of the holding company shall also review the financial statements, in particular the investments made by the subsidiary company.			N/A
3	Managing Director (MD) or Chief Executive Officer (CEO), Chief Financial Officer (CFO), Head of Internal Audit and Compliance (HIAC) and Company Secretary:	V		



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
3(1)	Appointment			
3(1)(a)	The Board shall appoint a Managing Director (MD) or Chief Executive Officer(CEO), a Company Secretary(CS), a Chief Financial Officer(CFO), and a Head of Internal Audit and Compliance(HIAC);	V		
3(1)(b)	The position of the managing Director (MD) or Chief Executive Officer(CEO), a Company Secretary(CS), a Chief Financial Officer(CFO), and a Head of Internal Audit and Compliance(HIAC shall be filed by different individuals;	V		
3(1)(c)	The MD or CEO, CS, CFO and HIAC of a listed company shall not hold any executive position in any other company at the same time;	√		
3(1)(d)	The Board shall clearly define respective roles, responsibilities and duties of the CFO, the HIAC and the CS;	V		
3(1)(e)	The MD or CEO, CS, CFO and HIAC shall not be removed from their position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s).	√		
3(2)	Requirement to attend Board of Directors' Meeting			
	The MD or CEO, Cs, CFO and HIAC of the company shall attend the meetings of the Board;		√	
3(3)	Duties of Managing Director(MD) or Chief Executive Officer (CEO) and Chief Financial Officer (CFO)			
3(3)(a)	The MD or CEO and CFO shall certify to the Board that they have reviewed financial statements for the year and that to the best of their knowledge and belief;	V		
3(3)(a)(i)	These statement do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading; and	V		
3(3)(a)(ii)	These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards and applicable laws;			
3(3)(b)	The MD or CEO and CFO shall also certify that there are, to the best of knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or in violation of the code of conduct for the company's Board or its member;	V		
3(3)(c)	The certification of the MD or CEO and CFO shall be disclosed in the Annual Report.	V		
4	Board of Directors' Committee			
	For ensuring good governance in the company. The Board shall have at least following sub – committees;	V		
4(i)	Audit Committee; and	√		
4(ii)	Nomination and Remuneration Committee.	V		



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)	
		Complied	Non Complied		
5	Audit Committee:				
5(1)	Responsibility to the Board of Directors				
5(1)(a)	The company shall have an Audit Committee as a	√			
	sub-committee of the Board;				
5(1)(b)	The Audit committee shall assist the Board in ensuring	$\sqrt{}$			
	that the financial statements reflect true and fair view				
	of the state of affairs of the company and in ensuring a				
	good monitoring system within the business;				
5(1)(c)	The Audit Committee shall be responsible to the	\checkmark			
	Board; the duties of the Audit Committee shall be				
	clearly set forth in writing				
5(2)	Constitution of the Audit Committee				
5(2)(a)	The Audit Committee shall be composed of at least	\checkmark			
7(7)(1)	3(three) members				
5(2)(b)	The Board shall appoint members of the Audit	\checkmark			
	Committee who shall be non-executive directors of				
	the company excepting Chairpersons of the Board and				
5 (0)()	shall include at least 1(one) independent director;				
5(2)(c)	All members of the audit committee should be				
	"financially literate" and at least 1(one) member shall		√		
	have accounting or related financial management				
E(3)(4)	background and 10(ten) years of such experience;	1			
5(2)(d)	When the term of service of any Committee member	$\sqrt{}$			
	expires or there is any circumstance causing any committee member to be unable to hold office before				
	expiration of the term of service, thus making the number of the committee members to be lower than				
	the prescribed number of 3(three) persons, the Board				
	shall appoint the new Committee member to fill up				
	the vacancy immediately or not later than 1(one)				
	month from the date of vacancy in the Committee to				
	ensure continuity of the performance of work of the				
	Audit Committee;				
5(2)(e)	The company secretary shall act as the secretary of the	√			
3(2)(0)	Committee;	V			
5(2)(f)	The quorum of the Audit Committee meeting shall not	√			
- (-, (-,	constitute without at least 1(one) independent	V			
	director.				
5(3)	Chairperson of Audit Committee				
5(3)(a)	The Board shall select 1(one) member of the Audit	√			
	Committee to be Chairperson of the Audit Committee,				
	who shall be an independent director;				
5(3)(b)	In the absence of the Chairperson of the Audit	√			
	Committee, the remaining members may elect one of				
	themselves as Chairperson for that particular meeting,				
	in that case there shall be no problem of constituting				
	a quorum as required under condition No. 5(4)(b) and				
	the reason of absence of the regular Chairperson shall				
	be duly recorded in the minutes.				
5(3)(c)	Chairperson of the Audit Committee shall remain			Management	
	present in the Annual General Meeting(AGM);			will ensure	
5(4)	Meeting of the Audit Committee				



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
5(4)(a)	The Audit Committee shall conduct at least its four meetings in a financial year;	√		
5(4)(b)	The quorum of the meeting of the Audit Committee shall be constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where presence of an independent director is a must.	V		
5(5)	Role of Audit Committee			
	The Audit Committee shall:			
5(5)(a)	Oversee the financial reporting process;	√		
5(5)(b)	Monitor choice of accounting policies and principles;	$\sqrt{}$		
5(5)(c)	Monitor Internal Audit and Compliance process to ensure that it is adequately resourced, including approval of the Internal Audit and Compliance Plan and review of the Internal Audit and Compliance Report;	√		
5(5)(d)	Oversee hiring and performance of external auditors;	√		
5(5)(e)	Hold meeting with the external or statutory auditors for review of the annual financial statements before submission to the Board for approval or adoption;	√		
5(5)(f)	Review along with the management, the annual financial statements before submission to the Board for approval;	√		
5(5)(g)	Review along with the management, the quarterly and half yearly financial statements before submission to the Board for approval;	√		
5(5)(h)	Review the adequacy of internal audit function;	√		
5(5)(i)	Review the Management's Discussion and Analysis before disclosing in the Annual Report;	√		
5(5)(j)	Review statement of all related party transactions submitted by the management;	V		
5(5)(k)	Review Management Letters or Letter of Internal Control weakness issued by the statutory auditors;	√		
5(5)(l)	Oversee the determination of audit fees based on scope and magnitude, level of expertise deployed and time required for effective audit and evaluate the performance of external auditors; and		√	
5(5)(m)	Oversee whether the proceeds raised through Internal Public Offering (IPO) or Repeat Public Offering(RPO) or Rights Share Offer have been utilized as per the purpose stated in relevant offer document or prospectus approved by the Commission.			N/A
5(6)	Reporting of the Audit Committee			
5(6)(a)(i)	The Audit Committee shall report on its activities to the Board.	V		
5(6)(a)(ii)	The Audit Committee shall immediately report to the Board on the following findings, if any			
5(6)(a)(ii)(a)	Report on conflicts of interests;			N/A
5(6)(a)(ii)(b)	Suspected or presumed fraud or irregularity or material defect identified in the internal audit and compliance process or in the financial statements;			N/A

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Condition No.	Title	Compliance Status (Put (√) in the appropriate column)	Remarks (if any)
		Complied Non Complie	d
5(6)(a)(ii)(c)	Suspected infringement of laws, regulatory compliances including securities related laws, rules and regulations; and		N/A
5(6)(a)(ii)(d)	Any other matter which the Audit Committee deems necessary shall be disclosed to the Board immediately;		N/A
5(6)(b)	Reporting to the Authorities		
	If the Audit Committee has reported to the Board about anything which has material impact on the financial condition and results of operation and has discussed with the Board and the management that any rectification is necessary and if the Audit Committee finds that such rectification has been unreasonable ignored, the Audit Committee shall report such finding to the Commission, upon reporting of such matters to the Board for three times or completion of a period 6(six) months from the date		N/A
	of first reporting to the Board, whichever is earlier.		
5(7)	Reporting to the Shareholders and General Investors		
	Report on activities carried out by the Audit Committee, including any report made to the Board under condition No. 5(6)(a)(ii) above during the year, shall be signed by the Chairperson of the Audit Committee and disclosed in the annual report of the issuer company.		N/A
6	Nomination and Remuneration Committee (NRC):		
6(1)	Responsibility to the Board of Directors		
6(1)(a)	The company shall have a Nomination and Remuneration Committee (NRC) as a sub-committee of the Board;	V	
6(1)(b)	The NRC shall assist the Board in formulation of the nomination criteria or policy for determining qualifications, positive attributes, experiences and independence of directors and top level executive as well as a policy for formal process of considering remuneration of directors, top level executive;	√	
6(1)(c)	The Terms of Reference (ToR) of the NRC shall be clearly set forth in writing covering the areas stated at the condition No. 6(5)(b).	√	
6(2) 6(2)(a)	Constitution of NRC The Committee shall comprise of at least three members including an independent director;	V	
6(2)(b)	All members of the Committee shall be non-executive directors:	V	
6(2)(c)	Members of the Committee shall be nominated and appointed by the Board;	√	
6(2)(d)	The Board shall have authority to remove and appoint any member of the Committee;	√	
6(2)(e)	In case of death, resignation, disqualification, or removal of any member of the Committee or in any other cases of vacancies, the board shall fill the vacancy within 180(one hundred eighty) days of occurring such vacancy in the Committee;	V	



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
6(2)(f)	The Chairperson of the Committee may appoint or co-opt any external expert and/ or member(s) of staff to the Committee as advisor who shall be non-voting member, if the Chairperson feels that advice or suggestion from such external expert and / or member(s) of staff shall be required or valuable for the Committee;			N/A
6(2)(g)	The company secretary shall act as the secretary of the Committee;	√		
6(2)(h)	The quorum of the NRC meeting shall not constitute without attendance of at least an independent director;	V		
6(2)(i)	No member of the NRC shall receive, either directly or indirectly, any remuneration for any advisory or consultancy role or otherwise, other than Director's fees or honorarium from the company.	√		
6(3)	Chairperson of the NRC			
6(3)(a)	The Board shall select 1 (one) member of the NRC to be Chairperson of the Committee, who shall be an independent director;	V		
6(3)(b)	In the absence of the Chairperson of the NRC, the remaining members may elect one of themselves as Chairperson for that particular meeting, the reason of absence of the regular Chairperson shall be duly recorded in the minutes;			No such event occurred
6(3)(c)	The Chairperson of the NRC shall attend the annual general meeting (AGM) to answer the queries of the shareholders;	√		
6(4)	Meeting of NRC			
6(4)(a)	The NRC shall conduct at least one meeting in a financial year;	$\sqrt{}$		
6(4)(b)	The Chairperson of the NRC may convey any emergency meeting upon request by any member of the NRC;			N/A
6(4)(c)	The quorum of the meeting of the NRC shall be constituted in presence of either two members or two third of the members of the Committee, whichever is higher, where presence of an independent director is must as required under condition No.6(2)(h);	√		
6(4)(d)	The proceedings of each meeting of the NRC shall duly be recorded in the minutes and such minutes shall be confirmed in the next meeting of the NRC.		√	
6(5)	Role of the NRC			
6(5)(a)	NRC shall be independent and responsible or accountable to the Board and to the shareholders;	V		
6(5)(b)	NRC shall oversee, among others, the following matters and make report with recommendation to the Board:			

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Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
6(5)(b)(i)	Formulating the criteria for determining qualifications, positive attributes and independence of a director and recommend a policy to the Board, relating to the remuneration of the directors, top level executive, considering the following:	V		
6(5)(b)(i)(a)	The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate suitable directors to run the company successfully;	√		
6(5)(b)(i)(b)	The relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and	√		
6(5)(b)(i)(c)	Remuneration to directors, top level executive involves a balance between fixed and incentive pay reflection short and long-term performance objectives appropriate to the working of the company and its goal;	V		
6(5)(b)(ii)	Devising a policy on Board's diversity taking into consideration age, gender, experience, ethnicity, educational background and nationality;	√		
6(5)(b)(iii)	Identification persons who are qualified to become directors and who may be appointed in top level executive position in accordance with the criteria laid down, and recommended their appointment and removal to the Board;	√		
6(5)(b)(iv)	Formulating the criteria for evaluation of performance of independent directors and the Board;	√		
6(5)(b)(v)	Identification the company's needs for employees at different levels and determine their selection, transfer or replacement and promotion criteria; and	√		
6(5)(b)(vi)	Developing, recommending and reviewing annually the company's human resource and training policies;	√		
6(5)(c)	The company shall disclose the nomination and remuneration police and the evaluation criteria and activities of NRC during the year at a glance in its annual report.		V	
7	External or Statutory Auditors:			
7(1)	The issuer company shall not engage its external or statutory auditors to perform the following services of the company, namely:			
7(1)(i)	Appraisal or valuation service or fairness opinions;	√		
7(1)(ii)	Financial information systems design and implementation;	√		
7(1)(iii)	Book-keeping or other services related to the accounting records or financial statements;	√ /		
7(1)(iv) 7(1)(v)	Broker-dealer services; Actuarial services;	√ ./		
7(1)(v) 7(1)(vi)	Internal audit services or special audit services;	V ./		
7(1)(vii)	Any services that the Audit Committee determines;	√ √		



Condition No.	Title	Compliance Status (Put (√) in the appropriate column)		Remarks (if any)
		Complied	Non Complied	
7(1)(viii)	Audit or certification services on compliance of corporate governance as required under condition No. 9(1); and	V		
7(1)(ix)	Any other service that creates conflicts of interest.	√		
7(2)	No partner or employees of the external audit firms shall possess any share of the company they audit at least during the tenure of their audit assignment of that company; his or her family members also shall not hold any shares in the said company;	V		
7(3)	Representative of external or statutory auditors shall remain present in the Shareholders' Meeting(Annual general Meeting or Extraordinary General Meeting) to ensure the queries of the shareholders.	√		
8	Maintaining a website by the Company:			
8(1)	The company shall have an official website linked with the website of the stock exchange.	√		
8(2)	The company shall keep the website functional from the date of listing.	√		
8(3)	The company shall make available the detailed disclosures on its website as required under the listing regulations of the concerned stock exchange(s).	√		
9	Reporting and Compliance of Corporation Governance:			
9(1)	The company shall obtain a certificate from a practicing Professional Accountant or Secretary(Chartered Accountant or Cost and Management Accountant or Chartered Secretary) other than its statutory auditors or audit firm on yearly basis regarding compliance of conditions of Corporate Governance Code of the Commission and shall such certificate shall be disclosed in the Annual Report.	√		
9(2)	The professional who will provide the certificate on compliance of this Corporate Governance Code shall be appointed by the shareholders in the annual general meeting.	V		
9(3)	The directors of the company shall state, in accordance with the Annexure-C attached, in the directors' report whether the company has complied with these condition or not.	V		



SONARGAON TEXTILES LTD. Under Condition # 6(5)(c)

A. Nomination and Remuneration Policy

1.00 Introduction

The Nomination and Remuneration Policy is prepared and adopted in compliance with Corporate Governance Code 2018 of Bangladesh Securities and Exchange Commission in view to formulate and recommend proper, fair, transparent and non-discriminatory nomination and remuneration for the Directors and Top Level Executives of the Sonargaon Textiles Ltd.

The Nomination and Remuneration Policy of Directors and Top Level Executives has been formulated by the Nomination and Remuneration Committee and has been approved by the Board of Directors of Sonargaon Textiles Ltd.

2.00 Definitions

"NRC or the Committee" means Nomination and Remuneration Committee the Company" means Sonargaon Textiles Ltd.

"Board" means Board of Directors of Sonargaon Textiles Ltd.

"Director" means Member of the Board.

"Top Level Executive" means the Managing Director or Chief Executive Officer, Additional or Deputy Managing Director, Chief Operating Officer, Chief Financial Officer, Company Secretary, Head of Internal Audit and Compliance, Head of Administration, Project Director and Human Resources or equivalent positions and same level or ranked or salaried officials of the company.

3.00 Nomination and Remuneration Committee

The Nomination and Remuneration Committee has been constituted by the Board of Directors of the Company as a subcommittee to assist the Board under the Condition No. 6 of the Corporate Governance Code 2018 of Bangladesh Securities and Exchange Commission.

NRC is independent and responsible or accountable to the Board of Directors and to the Shareholders of Company. The NRC consists of the following Non-Executive Director of the Board:

Name of the Members	Position in the Committee
Mrs. Nusrat Hafiz Independent Director	- Chairperson
Mrs. Rosy Rahman Director	- Member
Mrs. Tahmina Akhter Nominated Director by RBL	- Member
Mr. Md. Monir Hossain Company Secretary	- Secretary

The Terms of Reference of the NRC have been defined and adopted by the Board of Directors of the Company.

4.00 Objective

The objective of the NRC is to oversee, assist and guide the Board of Directors:-



- To formulate the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy relating to the remuneration of Directors and Top Level Executives.
- To devise policy on Board's diversity taking into consideration of age, gender, experience, ethnicity, educational background and nationality.
- To the appointment, fixation of remuneration and removal of Directors and Top Level Executives.
- To formulate the criteria in respect to evaluate performance of the Independent Director and the Board.
- To identify the company's needs for employees at different levels and determine their selection, transfer or replacement and promotion criteria.
- To develop, recommend and review the company's human resources and training policies.
- To retain, motivate and promote talent and to ensure long term sustainability of talented Top Level Executive and create competitive advantage.
- To recommend Code of Conduct for the Chairman and other Members of the Board and Managing Director.
- To Implement and monitor policies and processes regarding principles of corporate governance.

5.00 Nomination and Appointment of Directors and Top Level Executives

The committee is responsible to ensure that the procedures for nomination and appointment of Directors and Top Level Executive are taken place in transparent, rigorous and non-discriminatory way. The committee also responsible to identify and ascertain the combination of age, gender, educational background, experience, knowledge, ethnicity, diversity, nationality and other relevant personal values & attributes for nomination and appointment of Director and Top Level Executives.

6.00 Remuneration for Directors and Top Level Executives

The committee shall oversee, review and make report with recommendation to the Board the level and composition of remuneration is reasonable and sufficient to attract, motivate and retain suitable, dependable and skilled Director and Top Level Executive. They also consider and review the relationship of remuneration to performance is clear and meets appropriate performance benchmarks, remuneration to Director and Top Level Executive involves a balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the company and its goals.

7.00 Validation of the Policy

This policy on Nomination and Remuneration of Directors and Top Level Executives of the Company has been formulated by the Nomination and Remuneration Committee and has been approved by the Board of Directors of SonargaonTextiles Ltd.

8.00 Amendments to the Policy

The Board preserve the rights to amend and review time to time the provisions of the policy depending on the legal and other requirements or for a bona fide purpose.



B. Evaluation of Performance

Evaluation of performance of Directors be carried out through completion of a preset confidential questionnaire and/or collective feedback or any other effective criteria adopted by the Board yearly or at such intervals of its work, function and performance as may be considered necessary in order to ascertain the effectiveness and to measure the contribution of the Directors as well as the Top Level Executives of the Company.

C. Activities of the NRC carried out during the reporting period

The NRC carried out the following activities in line with Committee's Terms of Reference during the reporting period:

- i. Reviewed the Company's existing policy relating to the remuneration of Directors and Top Level Executives.
- ii. Reviewed the Company's existing Human Resource and Training policies.